

ICMA's International Programs: What We're Doing and Where

ICMA International works in developing and decentralizing countries where the mission, vision, and core values of ICMA intersect with the mission and goals of the funding organization. A major funder of ICMA's international programs, for example, is the U.S. Agency for International Development (USAID), the organization that carries out the country's foreign aid program. Through USAID-funded programs, we further U.S. foreign policy goals.

Basic Principles

- Partnerships and networks for sharing knowledge and sound practices
- Locally appropriate approaches to identified challenges, depending on the country's culture and traditions, need, and level of development
- Build local capacity so that benefits endure after funding ends
- Tap the knowledge base of ICMA members and their professional staffs and networks

Afghanistan

Promoting stability, civility, professional management, improved service delivery, and opportunities for women and youth—based on an underlying principle of building capacity at the local and national government levels.

Stability in Key Areas-West (SIKA-West): Reducing the drivers of instability by developing the capacity of provincial and district-level community leaders and government officials to plan, implement, and manage infrastructure and service delivery improvements that will increase citizens' confidence that their local governments can meet their needs. ICMA is using its "learning by doing" approach to help ensure that improvements will endure beyond the end of the funded period. A cross-cutting goal is to increase opportunities for women and youth. Funder: USAID; prime contractor: AECOM; dates: February 2012 –January 2015.

Capacity Building and Change Management Program for MAIL II: Strengthening the capacity of Afghanistan's Ministry of Agriculture, Irrigation and Livestock (MAIL) and its provincial directorates, or departments, to effectively deliver agricultural public services. Building on a previous project, CBCMP II continues a program of change management to support the leadership of the ministry and

directorates as they implement institutional reforms that will improve the ministry's ability to effectively plan and administer agricultural programs. Funder: USAID; prime contractor: International Executive Service Corps (IESC) through the Volunteers for Economic Growth Alliance (VEGA); dates: July 2014 – July 2017.

Central America

Sharing best practices in community-based crime and violence prevention in a region with a tradition of heavy-handed enforcement-oriented policing.

Municipal Partnerships for Violence Prevention in Central America (AMUPREV):

Sharing best practices in community-based crime prevention through partnerships and exchange visits between cities in Panama, El Salvador, and Guatemala and U.S. police and sheriff's departments with exemplary community-oriented policing programs (Pinellas County, Florida; Arlington, Texas; Alexandria, Virginia, and Santa Ana and Stockton, California). Examples of best practices: coordination between police and NGOs, the private sector, schools, faith-based organizations, and other partners in violence prevention; adoption of citizen academies, school resource officers, and PAL programs to promote citizen-police interaction; creation of municipal violence prevention committees. Funder: USAID; dates: October 2009 - September 2015.

Mexico Crime and Violence Prevention Program (*Programa de Fortalecimiento a la Convivencia Ciudadana, PFCC*):

Strengthening the ability of the government of Mexico—at the national, state, and local levels—to implement policies and identify resources that help reduce crime and violence, working in Monterrey, Tijuana, and Ciudad Juarez. Activities include assessments of the institutional capacity of each jurisdiction by applying an inventory developed by ICMA México-Latinoamérica, modified to include crime prevention questions; assessing the readiness of each community to incorporate crime prevention through environmental design (CPTED) principles into its planning; facilitating a participatory community-based planning process in each community; designing and delivering CPTED training for municipal and state authorities, academia, and local NGOs in each municipality. Funder: USAID; prime contractor: TetraTech ARD; dates: February 2012 - February 2015.

Other countries

Facilitating Economic Growth, Sri Lanka: Stimulating economic growth in communities of the Eastern province by developing the capacity of the local governments to create an enabling environment for their private firms, attract investment in the region, and create new jobs. ICMA has (1) carried out a successful solid waste management assessment and made recommendations for improvement; (2) conducted a "gap analysis" of the legal and regulatory environment for local economic development (LED) in two districts; and (3)

provided LED training delivered by a pro-bono advisor. Funder: USAID; prime contractor: International Executive Service Corps through the Volunteers for Economic Growth Alliance (VEGA); dates: September 2009 - September 2014.

Legislative Process and Governance Professional Fellowship Program: Arranging and managing short-term fellowships for local government professionals—one group from Indonesia and Timor-Leste and a second from ten East Asian/Pacific countries. These professionals visit U.S. host cities to learn about the legislative process and governance, particularly as they relate to themes of citizen engagement, transparency, and the role of women, minorities, and marginalized populations. Some staff from host cities have an opportunity to visit their counterparts' organizations to complete the exchanges. Fellows are selected in partnership with affiliate and partner organizations. Funder: U.S. Department of State; dates: September 2013 – June 2015; September 2014-March 2016.

Tajikistan Municipal Development Strategy: Conducting a study and developing a strategy to improve the ability of cities to fund infrastructure and other municipal and communal services as the country moves toward decentralization. ICMA's technical assistance also includes a design of a municipal services development fund. Funder: World Bank; dates: September 2013 – February 2015.

CityLinks (City-to-City Partnership Program): ICMA's signature program, which partners pro bono staff from U.S. cities with their counterparts in host countries to develop appropriate approaches for identified problems or challenges. The latest award focuses on climate adaptation, food security, and water and sanitation access, with particular emphasis on the needs of the urban poor. The funding vehicle provides a "leader" award to design an overall approach and promote the vehicle to USAID missions around the world; the remainder of the funding comes from "associate" awards from those missions. Funder: USAID; dates: October 2011 - September 2016.

ASEAN Cities Climate Change Partnership: The ASEAN Cities Climate Change Partnership creates peer-to-peer learning opportunities among participating cities through interactive training, knowledge sharing conferences, exchange trips, and virtual advice from climate specialists about developing climate-resilient approaches. Chiang Rai, Thailand, and Legazpi City, Philippines, are collaborating with Cambridge, Massachusetts, and Fort Lauderdale, Florida, to produce climate change adaptation strategies designed to strengthen urban resiliency. The partnerships were established in collaboration with the Association of Southeast Asian Nations (ASEAN).

Durban - Southeast Florida Climate Change Partnership: The Durban - Southeast Florida Climate Change Partnership connected Broward

County and Fort Lauderdale, Florida, with Durban, South Africa, to address the impacts of climate change and strategies for adaptation. CityLinks facilitated exchange visits that allowed the partners to explore the benefits and challenges of collaborating with nearby jurisdictions to implement regional climate adaptation strategies.

Georgia Waste Management Project: Under a four-year cooperative agreement, ICMA is assisting the government of Georgia in designing adequate waste management and recycling systems in the Kakheti and Adjara regions. The Waste Management Technology in Regions project includes pilots in selected municipalities to support a cleaner and healthier environment, minimize adverse impacts from waste on human health and natural resources such as air, water, soil, and biodiversity, and reduce greenhouse gas emissions from landfills.

Durban - Dar es Salaam Climate Change Partnership: To support global implementation of the Durban Adaptation Charter, CityLinks fostered a partnership between Dar es Salaam, Tanzania and Durban, South Africa. Experts from Durban are working with officials from Dar es Salaam to identify and address key vulnerabilities in the city in light of climate change, with specific emphasis on sea level rise and coastal management. In conjunction with the CityLinks team, officials from Durban are providing capacity building opportunities related to climate change for local government officials in Dar es Salaam.

For more information about ICMA's international programs, visit the website (icma.org/international) or send an e-mail to international@icma.org.